

The Capability Mindset: A Spotlight On MEE

THE PATH TO TRANSFORMATION EXCELLENCE



Transformation projects are executed well within individual departments but lack an integrated, enterprise-wide strategy

Building a repeatable transformation capability must address execution gaps, including the following:



Disparate data sources and analytics tools lead to inconsistent, hard-to-trust insights



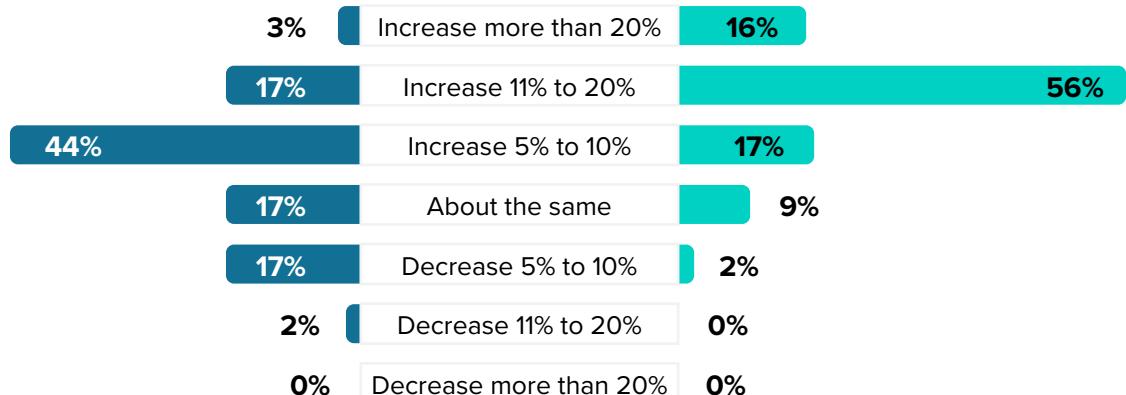
There is limited access to reliable, business-relevant data for transformation planning and execution

TRANSFORMATION IS ACCELERATING

Firms are doubling down on transformation.



CURRENT YEAR



THE JOURNEY TO TRANSFORMATION MATURITY

Transformation is happening but few firms have made it repeatable and scalable.

● Beginner 44% ● Advanced 23%

● Intermediate 29% ● Leader 4%



BENEFITS OF DOING TRANSFORMATION RIGHT

Organizations that build a transformation capability expect to see real business impact, including:

62% Increased consistency and reliability in process execution

60% Faster upskilling and reskilling of the workforce

59% Faster execution of strategic initiatives

56% Increased ability to pivot in response to market shifts or disruption in the next 12 months

56% Increased leadership alignment and accountability

Base: 133 MEE VP-level-and-above decision-makers for transformation strategy at companies with 5,000+ employees
Source: Forrester's Q3 2025 Business Transformation Survey [E-64636]